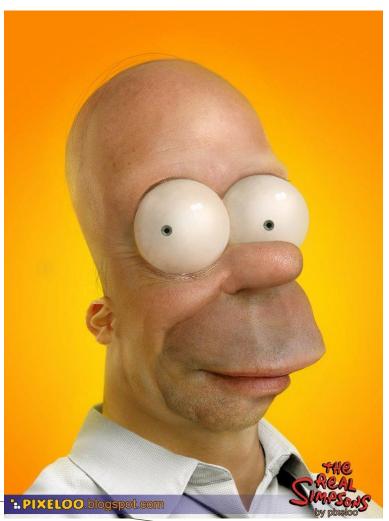
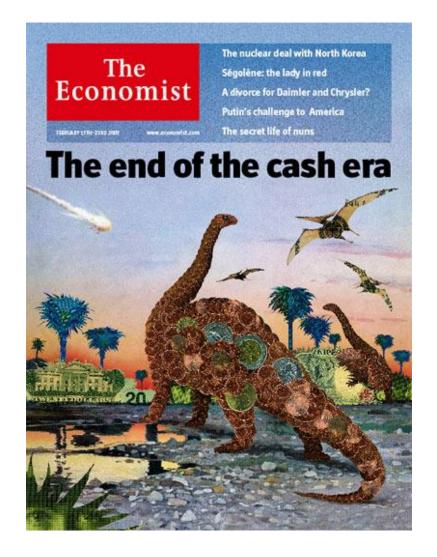
# Could 'nudges' steer us towards a less-cash society?

Leo Van Hove Vrije Universiteit Brussel









## Nudge

Richard H. Thaler Cass R. Sunstein





Improving Decisions About Health, Wealth, and Happiness

- behavioural economics
- T & S' claim: seemingly small changes in the choice context - 'nudges' - can have massive effects on people's behaviour
- my Chapter: policy suggestions for WOC?





- 1. Why?
- 2. How?
- 3. What is 'nudging'?
- Nudging in the payments sector
- An experiment in Belgium

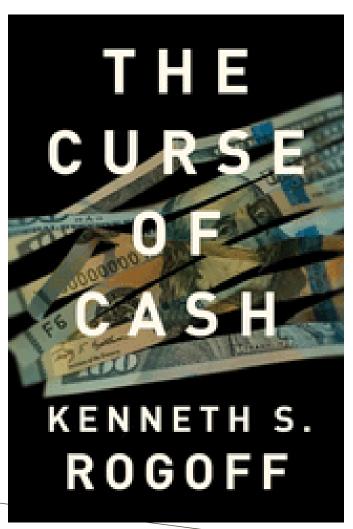




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## 1. Why? - Crime and tax evasion



#### THE WALL STREET JOURNAL

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http://www.wsj.com/articles/the-sinister-side-of-cash-1472137692

LIFE | IDEAS | THE SATURDAY ESSAY

#### The Sinister Side of Cash

Paper money fuels corruption, terrorism, tax evasion and illegal immigration—so the U.S. should get rid of the \$100 bill and other large notes

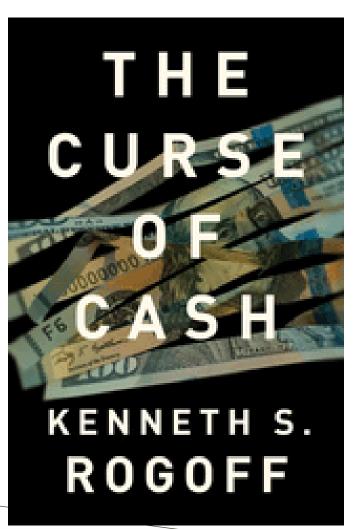


ILLUSTRATION: JUSTIN METZ

By KENNETH S. ROGOFF Aug. 25, 2016 11:08 a.m. ET



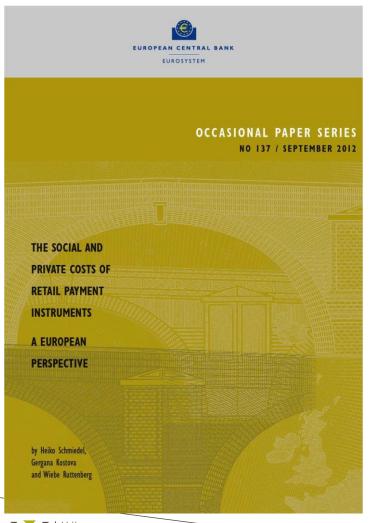
# 1. Why? - Crime and tax evasion



- "paper currency, especially large notes such as the U.S. \$100 bill, facilitates crime"
- "Of the more than \$4,200 in cash that is circulating ... for every man, woman and child in the U.S., almost 80% of it is in \$100 bills"



# 1. Why? - Efficiency ~ Social cost of cash



- 13 EU countries
- cash, cheque, debit and credit card, direct debit and credit transfer payments up to €50,000
- total social cost 0.96% of GDP
- + households = + 0.2%
- social cost of cash nearly half
- marginal social cost!



## 1. Why? - Efficiency ~ Social cost of cash

Social costs of POS payments in the Netherlands 2002-2012: Efficiency gains from increased debit card usage DNB Occasional Studies Nicole Jonker

- 2002 **0.46%** of GDP = EUR 305
- 2009 **0.31%** of GDP = EUR 245
- 2012 **0.28%** of GDP = EUR 226
- number of debit card payments more than doubled between 2002 and 2012

private costs! (SEB, 2015)

- cash payment costs merchants
  EUR 0.25
- debit card payment EUR 0.19





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### 2. How?

- try to lower costs?
  - plastic banknotes
  - more efficient distribution
  - •
- try to lower usage? <<<</li>
  - the natural way = innovation, 'game changers'
  - the hard way = cost-based pricing
    - make social cost visible to users
    - explicit % fees for ATM withdrawals
    - fees ~ social cost (not = !); align private and social costs
    - but: nobody really keen ...
  - the soft way = nudging





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## 3. Nudges: quid?

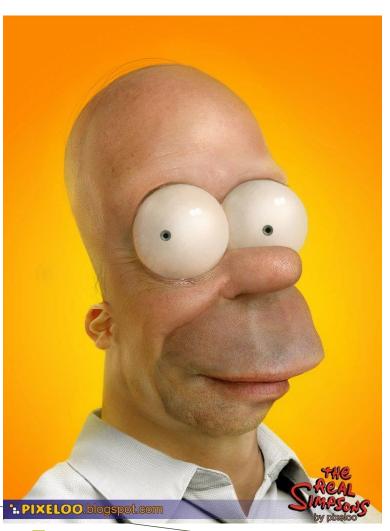
 steering people in the 'right' direction by making subtle changes to the choice context

- paternalistic = someone knows what's 'right'
- libertarian = people should be free to choose
  ! no significant change to people's economic incentives
  - ⇒ cost-based pricing does *not* qualify

"soft, and nonintrusive type of paternalism [where] choices are not blocked, fenced off, or significantly burdened"



# 3. Nudging: why would it work?



- we are not as smart as we think we are
- we are less rational than policymakers and economists think
- we make bad choices
- we all have a bit of the impulsive weak-willed Homer Simpson in us
- we could use help ...

enter libertarian paternalism



## 3. Nudging: why would it work?

- Reflective System vs. Automatic System
- our inner Homer Simpson has a tendency to go along with the status quo or default option
  - T&S: "the combination of loss aversion with mindless choosing implies that if an option is designated as the 'default', it will attract a large market share"
- we use heuristics or rules of thumb
  - anchoring heuristic: guesses are influenced by irrelevant anchors
  - anchors can serve as nudges



# 3. Nudging: why would it work?

- social influence is very effective
  - information
    - T & S: "sometimes the practices of others are surprising, and hence people are much affected by learning what they are"
    - energy use example
  - peer pressure





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## 4. Nudging in the payments sector

- harness power of inertia => make electronic default
  option
  - difficult at POS, only between cards
  - different at U-POS
  - anchoring heuristic + default at ATMs
- social influence
  - "80% of our customers pay by card" (hidden message: why don't you?)





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# **5. An experiment in the VUB canteen** (PhD of Sibel Aydogan)

#### setting

- university canteen, used by personnel and students
- attempt to promote payments with Belgian debit card

#### type of nudge

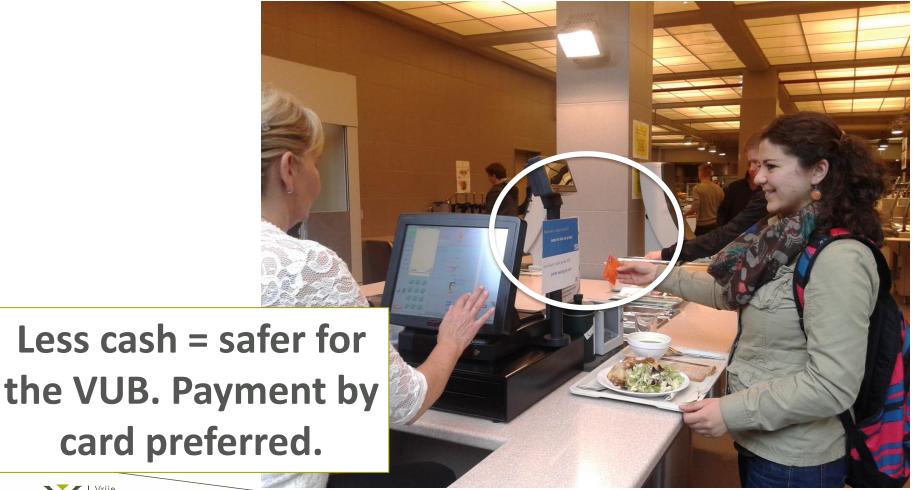
- provide information + harness social norms
- in particular exploit connection with alma mater

#### in practice

- selection of pro-card slogan
- posters attached to all cash registers
- 8 weeks



# **5. An experiment in the VUB canteen** (PhD of Sibel Aydogan)



## 5. An experiment in the VUB canteen

### time series analysis on sales data

- students: no effect ...
- VUB employees: +2.8 pp, but only temporary
- level of attachment matters

### post-experiment survey (n = 399)

- only 46% had actually noticed our posters ...
- 23% of which said they had changed their behaviour
- = 10% of population >< time series analysis</li>



## 5. An experiment in the VUB canteen

#### post-experiment survey

- habits are 'sticky'
- NL: van der Cruijsen, Hernández & Jonker (2015) show that people overestimate card usage

#### qualification: explanations for lack of success

- canteen = low-value payments
- surcharge of EUR 0.10 for transactions < full menu</li>
- how do students obtain cash? => 'cash first' rule?
- impact of meal vouchers



# This clearly did not happen ...

